# **COLD ROOF**

#### **EXERCISE SUMMARY:**

Cold Roof is a seminar-based crisis action planning exercise conducted in conjunction with the Joint Flag Officer Warfighting Course (JFOWC). It is designed to examine the Crisis Action Planning (CAP) process as contained in the Joint Operation Planning and Execution System (JOPES) (CJCSM 3122.01). The exercise focuses on the Joint Force Commander's actions and responsibilities during a crisis situation's course of action development and execution planning phases. Cold Roof is designed to introduce the CAP process to future joint task force commanders, foster the application of joint and service



doctrine in a crisis response, examine evolving crisis response issues of support and stability operations and joint task force (JTF) interaction with non-governmental organizations (NGO) and private volunteer organizations (PVO). Exercise classification can be up to Top Secret/SCI.

## OBJECTIVES/PURPOSE:

Cold Roof fosters understanding and appreciation of:

- a. The decision-making process of joint task force commanders during a crisis situation.
- b. The design and execution of the crisis action planning process.
- c. The issues of commanding a joint task force.

## **GENERAL INFORMATION:**

- a. Exercise Sponsor: Armed Forces Service Chiefs.
- b. Exercise Director: Lt Col Kathy Hightaian, Air Force Wargaming Institute, CADRE/WGOO, DSN: 493-5286.
- c. Contractor Lead: Mr. Ken Black, Air Force Wargaming Institute, CADRE/WGOO, DSN: 493-9264.
- d. Participants: Approximately 18 general and flag officers per class are divided into two seminars. Several retired general/flag officers act as course moderators during the exercise. The Air Force College of Aerospace, Doctrine, Research and Education provides exercise facilitators and Air Force Wargaming Institute personnel act as control team members.

- e. Frequency and Duration: Cold Roof is held twice a year in conjunction with JFOWC. The evening prior, the attendees receive an intelligence update and exercise overview. The following day the exercise is executed and requires only one day to execute.
- f. Exercise Location: Air Force Wargaming Institute, Bldg 1406, Maxwell AFB AL.

# **EXERCISE EXECUTION:**

Cold Roof is a five-hour, two-part crisis action exercise focusing on the activities of the joint task force commander (COMJTF) and his/her major component commanders (COMARFOR, COMARFOR, COMAFFOR and COMNAVFOR). It is executed with two seminar panels conducting independent exercises. A "lead-in" briefing sets the stage and explains the situation as a developing civil/humanitarian post-nuclear crisis in the India/Pakistan region.

During the first period of the exercise, participants assume the roles of officers in a joint task force. Participants are required to analyze the situation, develop a mission statement and commander's intent, submit a prioritized list of military courses of action, recommend a JTF composition and propose a course of action to the NCA.

During the second period, participants view a situation update on video, receive President/SECDEF/Combatant Commander guidance and are required to complete the execution planning phase of CAP. The concept of operations, subordinate task assignments, desired end-state, command relationships/boundaries and rules of engagement are emphasized.

The exercise wrap-up begins with a side-by-side "COMJTF" slide presentation of each seminar's plan to all course participants. Plan similarities and differences are discussed and the game concludes with an open discussion of key lessons learned, led by the attendees with guidance from the retired general/flag officer moderators.

# **EXERCISE DATES:**

2-14 Mar 2003

7-19 Sep 2003